

Annual Report

2011/12





National Skills Academy in Purfleet

This has been a year of tremendous success, building on what was achieved the year before, yet still having to make difficult decisions about where to reduce spending.

We had set ourselves two to three years to build reserves up to a safety mark of around the £8 million mark – we have done it in one.

More than that, we have been able to put an extra million pounds to one side in case the pressures on social care services are even greater than expected and we are already prepared for major increases in social care needs both for children and adults.

The 2011-12 financial year saw Thurrock Council consolidate its position, building firm and secure foundations for the future. Never again should this council see itself in the precarious financial and relationship positions which had marked it out in previous years.

The world-wide financial crisis continues to put public finances under the microscope and under threat, but Thurrock is ready for the ordeals to come and ready for the opportunities too – regeneration, new jobs and new homes, a bigger say in the health of local people, plus a new confident and united outlook on our future.



Graham Farrant  
Chief Executive



Cllr John Kent  
Leader of the Council

## Introduction

# 2011/12

We want Thurrock to be at the dynamic heart of the Thames gateway, a place of ambition, enterprise and opportunity, where communities and businesses flourish.





**Priority:**

to improve the education and skills of local people

# Education, leading the way in Thurrock

The national performance tables published in December 2011 show that more of Thurrock schools than ever before have achieved above average progress at Key Stage 2 in both English and Maths leading to higher levels of attainment against the national measures.

In May there were two impressive educational landmarks. Warren Primary School in Chafford Hundred became the first in Thurrock to secure the Quality Mark for Early Years. Whilst Dilkes Primary, in South Ockendon, was awarded an outstanding verdict in all categories from government inspectors, Ofsted.

With nearly £400,000 in government funding we are working with partners to deliver a focused and targeted programme of early intervention tailored to the specific challenges facing families.

Attainment in secondary schools has risen significantly from well-below national averages to comfortably above in the past three years. Thurrock now has some of the highest performing and most improved secondary schools in the country.

Education

2011/12

During 2011-12 a record number of Thurrock Primary Schools achieved above average progress in English and Maths

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## Priority:

to encourage and promote job creation and economic prosperity

## Regeneration... future jobs for the community

Thurrock is entering a decade of delivery, with some major strategic regeneration projects on track to deliver significant jobs growth.

Building work is nearing completion on the National Skills Academy for creative and cultural industries, which will provide world class training to the sectors employees of tomorrow. This is based on the same site as the Royal Opera House Production Park, so creating a cultural and creative area in Purfleet.

The new further and higher-education campus in Grays is within sight, with capacity for 2000 learners and further employment opportunities.

The Next Top Boss programme forged a link between Thurrock's young people and local employers providing work experience and real life business

challenges, and the new Ockendon Studio School is getting ready to prepare students for life outside education.

Work continues on the country's biggest container port, London Gateway, at Stanford-le-Hope, which will create 12,000 jobs. The northern expansion of the Port of Tilbury is set to create a further 1000 jobs, and the planned expansion at Lakeside will bring with it 2600 job opportunities.

Thurrock Council welcomed the LG Challenge which gives budding young local government officers progression opportunities. Participants were asked to present their solutions to a key local issue of ensuring local people benefit from the job opportunities being created by the major regeneration projects.

Job creation

2011/12

DP World, a £1.5bn world-class, deep sea container port, business and logistics park, is the UK's largest employment creation project

London Gateway





**Priority:**

to ensure a safe, clean and green environment

Coalhouse Fort, East Tilbury

## A greener Thurrock

For over ten years Thurrock has achieved a coveted Green Flag Award for the Grays Beach Riverside Park and in 2010 we secured a further two awards for Coalhouse Fort Park and Langdon Hills Country Park.

These prestigious awards denote the parks as being some of the best in the country and Thurrock is very proud of having such highly regarded facilities within the borough.

All three parks retained their awards in 2012.

Thirteen parks had new or additional play equipment installed. Dilkes Park and Anchor Field have been nominated for Diamond Jubilee Status.

The huge improvements made in the past few years on the level of street cleanliness contributes not only to creating a cleaner Thurrock but also builds pride in the area.

Our Travel Thurrock programme received xxx of funding from the Department of Transport and schemes to encourage car sharing, cycling and walking are underway.

Improvements in the quality of the winter maintenance work undertaken to keep the streets of Thurrock clear in icy conditions has been recognised by a national award shortlist.

Clean and green

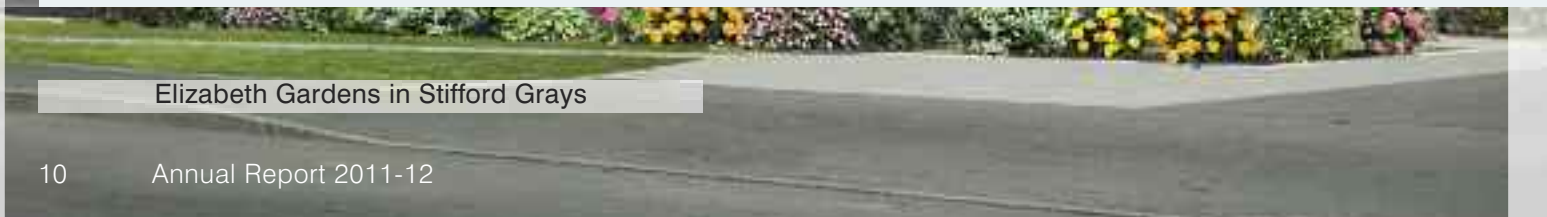
2011/12

Only 28% of waste was sent to landfill; the rest was reused, recycled, composted or incinerated



## Priority:

to provide and commission high quality and accessible services that meet, wherever possible, individual needs



Elizabeth Gardens in Stifford Grays

## Quality and accessible services

Providing more quality and affordable social housing remains one of our top priorities. For the first time in many years, we are building new homes such as the Oxwich Close development in Corringham. This used to be neglected garages and is now 16 self-contained flats. This is one step forward to easing the pressure of housing lists but we will still need to build 200 affordable homes each year.

We have also launched an ambitious plan called Building Positive Futures to transform the lives of older people in the borough. In Thurrock alone it is projected that there will be a 75% increase in people aged over 85 in 20 years.

Elizabeth Gardens in Stifford Clays is the first of many new developments which fits the requirements that older people are

looking for to help them remain as independent and active as possible.

Sunnyside House, a residential home in Aveley for learning disabled adults snapped up two national awards for preparing young adults to move into their own accommodation and sustain independent living.

Our planning department was among the best in the country when it comes to determining applications in good time, putting the council fourth best... in the top two per cent out of 339 councils.

We have been judged by Ofsted as Good for keeping children safe and its services for looked after children. Our Good rating shows that children's services are of a very high standard.

Accessible services

2011/12

Thurrock Council prevented 827 individuals/families from becoming homeless in 2011-12





## Priority:

to build pride, respect and responsibility in Thurrock's communities and its residents

## Thurrock pride

In March, the Veteran's Charter was created. The charter recognises that returning service veterans may have issues that impact on their well-being and that of their families as they return to civilian life and it acknowledges issues of readjustment to civilian life.

The community engagement strategy was launched and aims to change how the council and its partners engage with residents about their area. It encourages active participation by residents in influencing the decisions that affect their lives.

The strategy intends to increase active citizenship and volunteering; support Councillors as community leaders; and establish a co-ordinated, efficient and value for money approach to partnerships.

The 'Celebrate Thurrock' campaign promotes the activities that the community can get involved with. 2012/13 is an exciting year for Thurrock with the Olympic and Paralympic Games, the Olympic Torch Relay and the Queen's Diamond Jubilee of which planning began in 2011/12

One of the most prolific events in the Thurrock calendar is T-Fest. This family event offers something for everyone. From headline acts and community groups, to fun fairs and a food court. This free weekend brings all communities together.

## Thurrock Pride

# 2011/12

Thurrock Museum in the Thameside Complex has approximately 60 display cases, containing 1500 artefacts and objects, showing 250,000 years of Thurrock's past

T-Fest at Grays Beach

The following tables show the key performance indicators which the Council uses to help us understand how we are performing against our objectives.

Educational Attainment

Ref	KPI Title	2009-10 Actual	2010-11 Actual	2011-12 Actual	Direction since 2010-11	2011-12 Target	Did we hit our 2011-12 target?
NI72	At least 78 points across Early Years Foundation Stage with at least 6 in each of the scales (%)	45	50	57	✓	54	✓
NI73	Achievement at level 4 or above in both English and Maths at Key Stage 2 (Threshold) (%)	66	68	71	✓	71	✓
NI75	Achievement of 5 or more A*-C grades at GCSE or equivalent including English and Maths	46.6	56.8	59.9	✓	55	✓
NI76	Reduce number of schools where under 55% of pupils achieve level 4 in KS2 English and Maths	7	5	4	✓		
NI78	Reduce number of schools where under 30% of pupils achieve 5 A*-C GCSE with English and Maths	4	0	0	↔	0	✓
NI79	Achievement of a Level 2 qualification by the age of 19 (%)	71	73.6	77	✓	74.3	✓
NI80	Achievement of a Level 3 qualification by the age of 19 (%)	40.9	41.3	45.8	✓	42.7	✓
NI91	Participation of 17 year-olds in education or training (%)	67	78	?	?	71	?
NI93	Progression by 2 levels in English between Key Stage 1 and Key Stage 2 (%)	79	81	84	✓	86	✗
NI94	Progression by 2 levels in Maths between Key Stage 1 and Key Stage 2 (%)	77	79	80	✓	82	✗
NI97	Progression by 2 levels in English between Key Stage 3 and Key Stage 4	64	72	73	✓	67	✓
NI98	Progression by 2 levels in Maths between Key Stage 3 and Key Stage 4	58.2	67.4	74	✓	66	✓
NI117	16 to 18 year olds who are not in education, employment or training (NEET)	6.6	6.7	6.8	✗	7	✓
NI163	Proportion aged 19-64 for males and 19-59 for females qualified to at least Level 2	55.7	59.8	64.1	✓	60	✓
NI164	Proportion aged 19-64 for males and 19-59 for females qualified to at least Level 3	35.3	37.6	38.2	✓	37	✓
NI165	Proportion aged 19-64 for males and 19-59 for females qualified to at least Level 4	17.8	20	19.2	✗	18	✓
LUO 100	% of disadvantaged 2 year olds receiving 10 hours of funded early education a week	n/a	n/a	12.72	n/a	12.5	✓

Public Health

Ref	KPI Title	2009-10 Actual	2010-11 Actual	2011-12 Actual	Direction since 2010-11	2011-12 Target	Did we hit our 2011-12 target?
PH001a	% Smoking cessation in most disadvantaged areas	n/a	n/a	28.1	n/a	45	✗
PH001b	% Smoking cessation amongst routine/manual workers	n/a	n/a	38.4	n/a	30	✓

Children’s Social Care

Ref	KPI Title	2009-10 Actual	2010-11 Actual	2011-12 Actual	Direction since 2010-11	2011-12 Target	Did we hit our 2011-12 target?
NI58	Emotional and behavioural health of looked after children	15.2	14.6	16.3	✓	15	✓
NI59	% of Initial assessments for children's social care carried out < 7 working days	81	79	95	✓	90	✓
NI60	% core assessments for children's social care carried out < 35 working days	72.9	87	93	✓	88	✓
NI61	Timeliness and stability of adoption of looked after children	100	75	62	✗	90	✗
NI62	Stability of placements of looked after children: number of moves	11.8	9	9	✗	10	✓
NI63	Stability of placements of looked after children: length of placement	80.6	63.2	72.5	✓	68	✓
NI64	Child protection plans lasting 2 years or more	16.7	10.2	12.2	✓	6	✗
NI65	Children becoming subject of a Child Protection Plan for a second or subsequent time	7.7	11.6	11.9	✗	13	✓
NI66	Looked after children cases which were reviewed within required timescales	84.4	96.1	100	✓	95	✓
NI67	% of child protection cases which were reviewed within required timescales	96.6	94.5	95	✓	100	✗
NI68	% of referrals to children's social care going on to initial assessment	93.3	98	93	✓	70	✓
NI19	Rate of proven re-offending by young offenders	1.09	n/a				
NI111	First time entrants to the Youth Justice System aged 10 - 17 (per 100,000 population)	2110	1840			1388	
CAT0102	% of young people who re-offended after a previous offence	n/a	n/a		n/a	38	
NI147	Care leavers in suitable accommodation (%)	100	85.7	76	✗	90	✗
NI148	Care leavers in education, employment or training (%)	55	42.9	41	✗	65	✗
LAC09	No of Looked After Children	229	212	240	✗	217	✗
LAC09b	Rate of Looked After Children per 10,000 population under 19	63	57	66	✗	n/a	n/a
CP12	Number of children subject to a child protection plan	197	226	165	✓	180	✓
CP12b	Rate of children subject to a child protection plan per 10,000 population under 19	53.4	61.2	45	✓	n/a	n/a



## Public Protection

Ref	KPI Title	2009-10 Actual	2010-11 Actual	2011-12 Actual	Direction since 2010-11	2011-12 Target	Did we hit our 2011-12 target?
PUB110	No of actions taken to tackle anti-social behaviour	n/a	n/a	603	n/a	600	✓
PUB111	No of actions taken to deter irresponsible use of alcohol	n/a	n/a	213	n/a	150	✓

## Clean streets & Parks

Ref	KPI Title	2009-10 Actual	2010-11 Actual	2011-12 Actual	Direction since 2010-11	2011-12 Target	Did we hit our 2011-12 target?
NI195a	Improved street and environmental cleanliness (litter)	8	8	6	✓	9	✓
NI195b	Improved street and environmental cleanliness (detritus)	21	14	8	✓	18	✓
NI195c	Improved street and environmental cleanliness (graffiti)	5	3	2	✓	4	✓
NI195d	Improved street and environmental cleanliness (fly posting)	0	1	1	➡	1	✓
LSPS012e	No of Green Flag sites	1	3	3	➡	3	✓

## Waste & Recycling

Ref	KPI Title	2009-10 Actual	2010-11 Actual	2011-12 Actual	Direction since 2010-11	2011-12 Target	Did we hit our 2011-12 target?
BV84a	Household Waste Collection (kg per head)	445.4	437.26	438.39	✓	n/a	n/a
NI191	Residual household waste per household (kg)	704.77	578	610	✗	600	✗
NI192	% of household waste sent for reuse, recycling and composting	36.13	44.4	42.4	✗	48	✗
NI193	% of municipal waste land filled	61.6	30.9	28.3	✓	32	✓

## Planning

Ref	KPI Title	2009-10 Actual	2010-11 Actual	2011-12 Actual	Direction since 2010-11	2011-12 Target	Did we hit our 2011-12 target?
NI154	Net additional homes provided	87	288	343	✓		✗
NI155	Number of affordable homes delivered (gross)	65	92	32??	✗	105??	✓
NI157a	Processing of major applications within 13 weeks (%)	37.5	66.7	87.5	✓	50	✓
NI157b	Processing of minor applications within 8 weeks (%)	82.8	93.3	90.9	✓	86	✓
NI157c	Processing of other applications within 8 weeks (%)	95.1	95.9	97.8	✓	93	✓
PLA102	% of Section 106/Community Infrastructure Levy committed for spend	n/a	27	64	✓	40	✓
PLA002	Total amount of additional floor-space made available for employment development					4700m2	

## Transport

Ref	KPI Title	2009-10 Actual	2010-11 Actual	2011-12 Actual	Direction since 2010-11	2011-12 Target	Did we hit our 2011-12 target?
NI168	Principal roads where maintenance should be considered (%)	4	2	3	✗	n/a	n/a
NI169	Non-principal classified roads where maintenance should be considered (%)	5	4	5.6	✗	n/a	n/a
NI177	Local bus passenger journeys originating in the authority area (million)	4.11	4.22	4.38	✓	n/a	n/a
NI47 (Proxy)	No of People killed or seriously injured in road traffic accidents	67	62	57	✓	n/a	n/a
NI175i	Access to Post 16 education opportunities by public transport, walking & cycling	100	100	98.5	✗	91	✓
NI175ii	Access to Basildon Hospital by public transport, walking and cycling	97.5	100	93	✗	93	✓
NI175iii	Access to a GP surgery within 30 minutes by public transport, walking and cycling	98	97	98	✓	96	✓

## Libraries & Volunteers

Ref	KPI Title	2009-10 Actual	2010-11 Actual	2011-12 Actual	Direction since 2010-11	2011-12 Target	Did we hit our 2011-12 target?
PLS6	No of library visits per 1,000 population	7192	7022.1	6453.8	✗	7022	✗
CUL400a	No of volunteer opporunities created internally by the Council	n/a	n/a	148	n/a	150	↔
CUL400b	No of volunteer opportunities supported by the Council	n/a	n/a	564	n/a	500	✓

## Housing

Ref	KPI Title	2009-10 Actual	2010-11 Actual	2011-12 Actual	Direction since 2010-11	2011-12 Target	Did we hit our 2011-12 target?
NI156	No of households living in Temporary Accommodation	45	42	68	✗	45	✗
NI158	% non-decent council homes	0	0	0	➡	0	✓
BV66a	% Rent Collected / Rent Owed	99.07	99.12	99.05	✗	99.2	↔
BV66d	% Tenants Evicted for Arrears	0.29	0.25	0.28	✗	0.3	✓
BV212	Average Time to Re-let	35	33.25	85.76	✗	32	✗
LA72	% of relevant repairs completed in Govt. time	98.2	93.17	95.45	✓	99	✗
LA73	Average time taken to complete non-urgent repairs	7.2	8.08	9.96	✗	7.5	✗
HSG014	% of Gas Servicing completed	100	100	100	➡	100	✓
HSG010	% overall satisfaction with Housing Repairs	96.4	92.66	90.06	✗	95	✗
RPH01	% of vulnerable households living in decent homes (public secor)	88.6	89.63	90.7	✓		↔
HSG004	Total no of cases where homelessness has been prevented	751	788	827	✓	540	✓

Adult Social Care (provisional pending external validation)

Ref	KPI Title	2009-10 Actual	2010-11 Actual	2011-12 Actual	Direction since 2010-11	2011-12 Target	Did we hit our 2011-12 target?
1C	Social care clients receiving Self Directed Support	15.6	41	42	✓	60	✗
2C	Average weekly rate of delayed transfers of care from NHS hospitals per 100,000 pop (18+)	6.5	2.7	2.7	↔	10	✓
NI135	% Carers receiving needs assessment or review and a specific carer's service, or advice & inf.	13.2	14.1	26.2	✓	20	✓
2A	Permanent admissions to residential care per 100,000 population - 18+ (in year-cumulative)	n/a	n/a	153	n/a	n/a	n/a
2B	% Achieving independence for older people through rehabilitation/intermediate care	84.7	94	91	n/a	n/a	n/a
NI141	% Vulnerable people achieving independent living	94.6	87.9	95	✓	95	✓
NI142	% vulnerable people who are supported to maintain independent living	98.55	98.6	98.6	✓	98	✓
1H	% Adults in contact with secondary mental health services in settled accommodation	63	89	92	✓	90	✓
1F	% Adults receiving secondary mental health services in employment	9.9	13.8	11	✗	14	✗
1A	Social Care related quality of life % (average score based on responses to 8 quality of life areas)	n/a	18	14	↔	14	↔
1B	% of service users who have control over their daily life	n/a	74.7	14	↔	14	↔
3A	% of service users who are satisfied with the care and support they receive	n/a	60*	61	↔	61	✓
3D	% of service users who find it easy to access information and advice	n/a	77.4	76	↔	77	↔
4A	% of service users who feel safe	n/a	63.9	60.3	✗	64	✗
4B	% of service users who feel safe and secure	n/a	86	83	✗	87	✗
SC30	Number of Safeguarding referrals	283	350	410	✓	n/a	n/a
SC34	Number of new service users provided with telecare support in month	n/a	n/a	20	n/a	20	✓
ASC100	Number of adults receiving short term, intensive support (reablement) enabling independent living	n/a	n/a	250	n/a	400	✗
NI132	% Timeliness of social care assessment (all adults)	83.7	70	79	✓	85	✗
NI133	% Timeliness of social care packages following assessment (all Adults 18+)	97.7	84.9	80	✗	90	✗

Managing the Budget

Ref	KPI Title	2009-10 Actual	2010-11 Actual	2011-12 Actual	Direction since 2010-11	2011-12 Target	Did we hit our 2011-12 target?
BV08	% Invoices paid within 30 days	92.45	92				
BV09	% Council Tax collected	96.43	97.74	98.64	✓	97.9	✓
BV10	% NNDR (Non Domestic Rates) collected	98.24	99.22	98.05	✗	99.2	✗
FIN001	Overall spend to budget on General Fund (% variance)	3.26	-2.51	-4.02	✓	0	↔
FIN002	Overall spend to budget on Housing Revenue Account (£K variance)	-306	-47	1,856	✗	0	✗
FIN003	Total amount of reserves/balances (£million)	2.11	6.644	8.0	✓	7	✓
FIN004	Overall spend to budget on Capital Programme (%)	60	66.76			90	
FIN005	% Total savings achieved (based on 2011-12 identified savings)	n/a	n/a	100	n/a	100	✓

Customer Focus

Ref	KPI Title	2009-10 Actual	2010-11 Actual	2011-12 Actual	Direction since 2010-11	2011-12 Target	Did we hit our 2011-12 target?
POD104	% Timely response to Corporate Complaints	81.98	89.19	97	✓	89	✓
OD400	Average turnaround for Local Government Ombudsman	n/a	20.5	15.3 days	✓	21 days	✓
POD047	Level of Equality Framework for Local Government	Achieving	Achieving	Achieving	➡	Achieving	✓

Our Staff

Ref	KPI Title	2009-10 Actual	2010-11 Actual	2011-12 Actual	Direction since 2010-11	2011-12 Target	Did we hit our 2011-12 target?
BV16	% Disabled employees	1.42	1.5	3.04	✓	3	✓
BV17a	% Ethnic minorities employees	7.21	7.68	9.48	✓	Not set	n/a
POD210	% Staff Turnover (excluding Schools) - rolling year average	15	22.2	13.8	✓	Not set	n/a
BV12	Average Days/shifts lost to sickness per employee per year	11.37	11.61	10.31	✓	9	✗
OD12a	No of sickness days attributed to long term sickness	7666	7625	6177	✓	5200	✗
OD12b	% of sickness days attributed to long term sickness	50	44	43	✓	40	✗
SSQ59	Average Days/shifts lost to sickness per employee per year	2006/7 - 52%		48	✗	55	✗



# Financial Overview

## GENERAL FUND OUTTURN FOR 2011-12 and RESERVES

The final outturn for 2011/12 has generated an overall operational surplus of £4.755 million. General reserves are maintained to meet pressures that cannot be predicted with certainty in terms of probability, value and timing. The table below summarises these as at 31 March 2012:

GENERAL FUND BALANCE	£m
Balance as at 31 March 2011	6.644
Less Committed	(1.526)
Uncommitted Balance	5.118
Treasury and Other Underspends	4.755
Corporate Plan Reserve	(0.500)
Pension Budget Underspend	0.969
Balance as at 31 March 2012	10.342
Less Carry Forward – Olympics	(0.067)
Less Demographic Contingency	(1.000)
Less Transformation Delivery	(0.400)
Less Part Contingency for Non-achieved Savings	(0.875)
Unallocated Balance as at 31 March 2012	8.000

The Council's Director of Finance and Corporate Governance set an optimal level of reserves of £8 million by the end of the Medium Term Financial Strategy planning period. As can be seen from the table above, the Council has achieved this target ahead of schedule and should also be seen in the context of starting the 2010/11 financial year with just £2.1 million in reserves.

## TREASURY MANAGEMENT IN 2011/2012

The key headlines in 2011/12 were:

The Council's treasury management activities generated a surplus of £3.4m during the financial year. This was on the basis of the savings in interest payments, and additional investment income against the base budget.

## HOUSING REVENUE ACCOUNT FOR 2011/12

The Housing Revenue Account generated an overall budget deficit of £1,150m million for the financial year 2011/12. The original budget against the 2011/12 outturn is shown in the table below, which highlights the main areas of variance:

Cabinet Table	Budget (£'000)	Actual (£'000)	Variance (£'000)
Rent Income	(43,296)	(42,307)	989
Repair and Maintenance	11,124	13,175	2,051
Supervision and Management	12,897	10,630	(2,267)
Housing Subsidy Payments	11,533	12,632	1,099
Bad Debt Provision	702	(168)	(870)
Capital Financing	7,633	7,678	45
Debt Management costs	20	228	208
Interest and Investments	93	(12)	(105)
Grand Total	706	1,856	1,150

As way of further explanation, the reason for the key variances within the account were as follows:

- Rent Income – there is a deficit on rent collection due, mainly, to an adverse variance against budgets relating to non-dwelling income and voids;
- Repairs and Maintenance - the budget variance within the repairs and maintenance budget is largely due to the expenditure on the Morrison's contract;
- Supervision and Management – the favourable position is due to a number of variances against various cost centres around establishment and operating costs;
- Housing Subsidy Payments – The adverse position is due to changes in the mid year subsidy position around allowances and housing subsidised capital financing requirement as a result of the low consolidated rate of interest;
- Bad Debt Provision – The favourable position here is due to the increased rate of rent collection on former tenant arrears and was identified as mitigation against the subsidy variance above; and
- Capital Financing – The marginal adverse variance is due to mid year changes to housing subsidy MRA allowance.

The HRA should retain a level of reserves in accordance with its Medium Term Financial Strategy. The impact of the outturn position is summarised in the table below:

HRA – Reserves	£000's
Opening Level of Reserves 01/04/11	(2,898)
Operating Surplus 2011/12	1,856
Closing Level of Reserves 31/03/12	(1,042)

The operating position for the Housing Revenue Account, with a stock level of 10,299 at the close of 2011/12, has decreased its level of reserves by £1,856million whereas the MTFS shows a recommended balance of £1.700 million. Due to changes in the HRA subsidy system and self financing the HRA budget for 2012/13 shows a surplus in excess of £6m of which £0.658m will be transferred to the HRA working balance to take the balance back to the minimal level as required under the MTFS.

CAPITAL PROGRAMME IN 2012/13

Capital expenditure for 2011/12 amounted to £33.532m. A summary of this expenditure analysed by service is set out below and also shows the sources of financing:

Service	Budget (£'000)	Total (£'000)	Variance (£'000)
Learning and Universal Outcomes	20,512	15,246	5,266
Adult Social Care	194	84	110
Housing General Fund	3,374	2,203	1,171
Housing Revenue Account	13,903	9,100	4,803
Environment	4,482	1,197	3,285
Planning and Transportation	4,771	3,317	1,454
Transformation	3,145	1,613	1,532
Finance and Corporate Governance	741	421	320
Chief Executives Delivery Unit	707	352	355
Total	51,829	33,533	18,296
Source of Finance			
Prudential Borrowing	8,244	2,436	5,808
Supported Borrowing (SCER)	2,013	625	1,388
Usable Capital Receipts	885	531	354
Earmarked Usable Capital Receipts	993	820	173
Revenue Contributions to Capital (GF)	571	0	571
Revenue Contributions to Capital (HRA)	208	0	208
Major Repairs Reserve	13,683	9,088	4,595
Grants	23,014	19,106	3,908
Developers Contributions	812	388	424
Trusts	534	91	443
Reserves	872	448	424
Total	51,829	33,532	18,297

The capital investment during 2011/12 included:

- The completion of West Thurrock Primary School with a gross spend over the period 2007/08 to 2011/12 of £6.392m.
- The completion of amalgamation works to Quarry Hill Infants and Juniors Schools, creating a better and safer linked access between the schools.
- £1.368m spent on the upgrade of the current Oracle system, the first stage of transforming working practices and providing managers with up to date information at the click of a button.
- £9.100m spent on improvements to council dwellings including additional window, kitchen and bathroom replacement, more efficient heating systems to reduce fuel poverty, additional security measures to decrease the fear of crime.
- £1.063m spent on grants to the disabled which will fund adaptations to their homes and continued independent living.
- £3.317m spent on improvements to the highways infrastructure, including works to Botany Way / London Road, West Thurrock and traffic calming in Tilbury and Chafford Hundred.
- Further annual expenditure on improving children's play areas throughout the borough, including play equipment at Anchorfield in Tilbury and Aluric Close in Chadwell and works to the Skate Park in Purfleet.





**THURROCK**  **COUNCIL**  
**[www.thurrock.gov.uk](http://www.thurrock.gov.uk)**

Civic Offices, New Road, Grays Thurrock, Essex RM17 6SL